## Enel Global Trading Challenge Università Roma La Sapienza

Roma, Università degli Studi di Roma «La Sapienza» 21/04/2023



## **Enel Group**

## enel

https://www.youtube.com/watch?v=LUw4liBOzw0

# we are one of the leading global operators in the electricity sector



### **Enel business**

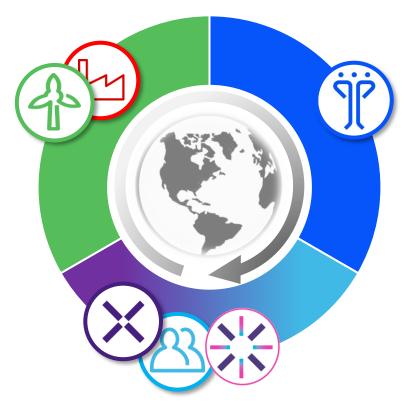


## **Enel Green Power & Thermal Generation**

Accelerates a sustainable energy transition, increasing renewables capacity growth and decarbonizing our fleet

#### **Enel X Global Retail**

Optimizes integrated margin while managing energy offering, services and portfolio of solutions, as well as growing the customer base; innovates and develops all solutions fostering integrated solutions among business and country units



#### **Enel Grids**

Guarantees reliability and quality of service in the energy supply, through efficient, resilient and digital networks

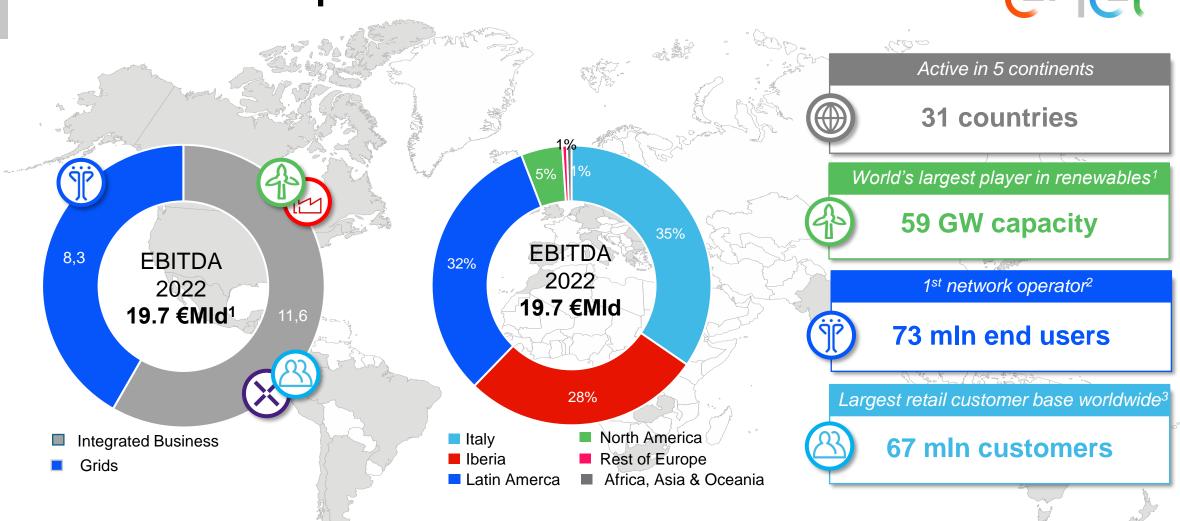
## Global Energy & Commodity Management

Optimizes the Group margin as a single portfolio, finding its best balance

#### **Global e-Mobility**

managed the e-Mobility solutions portfolio both in existing and new countries, innovates and develops e-Mobility solutions by managing the entire lifecycle **Enel's Leadership** 





Full year 2022 data

- 1. EBITDA breakdown does not include "Other" publicly owned operators
- 2. By number of end users. Public operators excluded
- 3. By installed capacity (includes managed capacity and BESS)
- 4. Including customers of free and regulated power and gas markets

## **Enel strategic actions**



Pursue an integrated position across the value chain to serve our customers in their electrification journey

1 Balance customers' demand and supply to optimize the risk/return profile

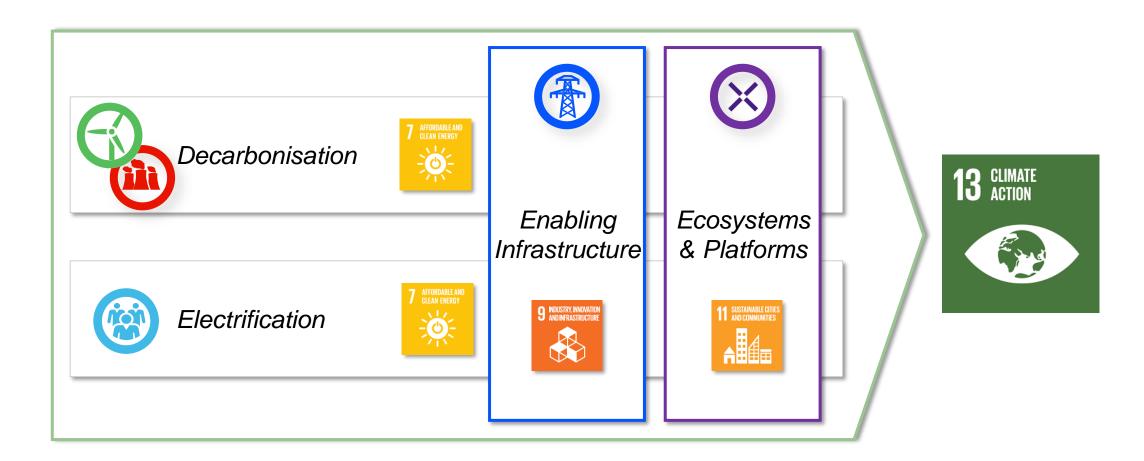
Decarbonization to ensure competitiveness, sustainability and security

Reinforce, grow and digitize networks to enable the transition

Streamline our portfolio of businesses and geographies

## Our strategy addresses dynamically the evolution of sector trends





## Focus on Enel Global Energy and Commodity Management

## enel

## **Global Energy and Commodity Management**



Mission & Responsibility

**Energy Management** 



#### **Dispatching of production fleet**

Optimize the physical management of the plants, exploiting from the market the maximum economic value



#### Physical sourcing of fuels

Manage physical needs, both minimizing costs and assuring the optimal availability to the plants

Global Wholesale & Trading



#### **Hedging strategies**

Reduce risks, maximize margins (checking strategies feasibility with all the involved stakeholders)



#### Access to all wholesale energy markets

Assure operational excellence in processing Group buy and sell needs, related to wholesale commodity markets



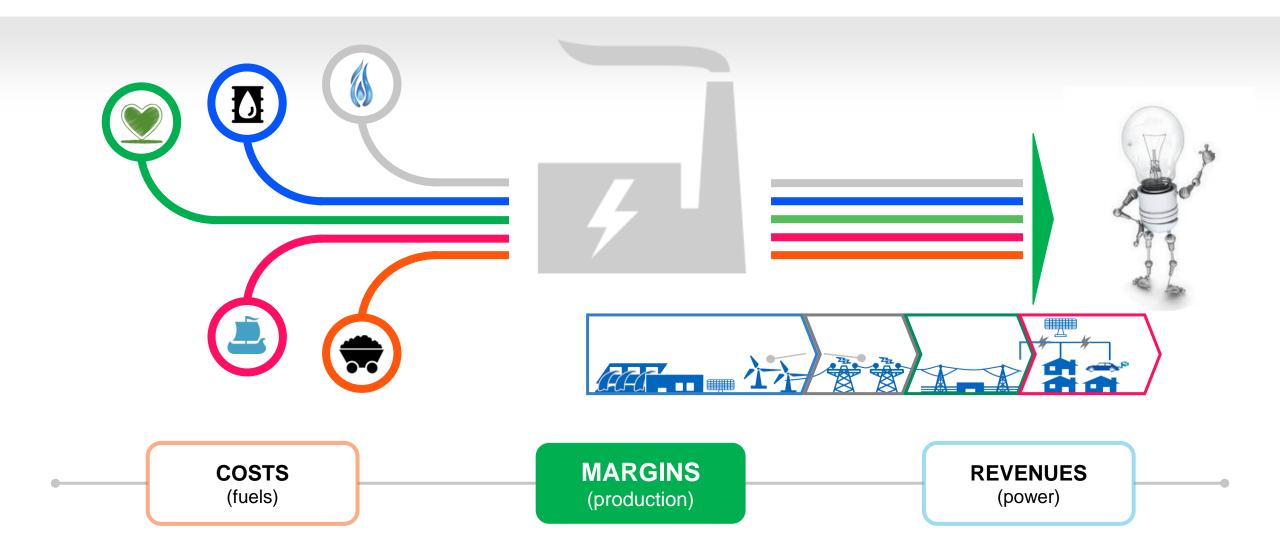
#### **Trading**

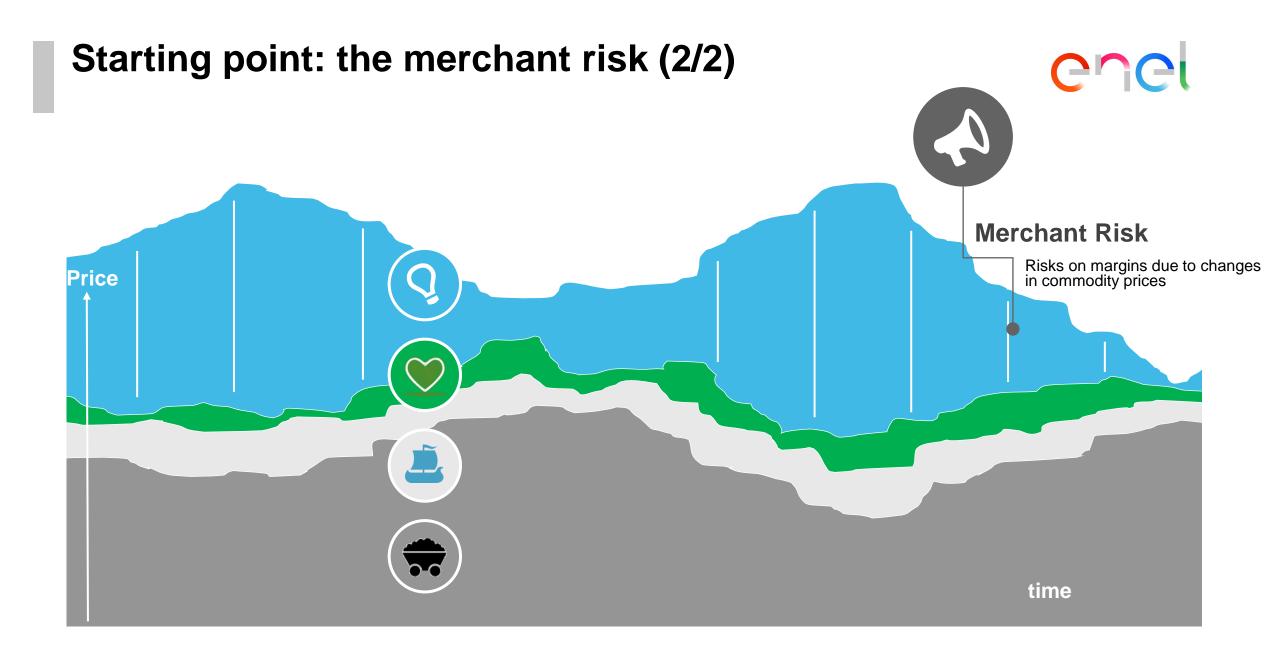
Extract maximum value from the volatility of forward markets

Maximize the gross energy margin of the whole Enel group and optimize the hedging strategy and the commodity risk exposure

## Starting point: the merchant risk (1/2)





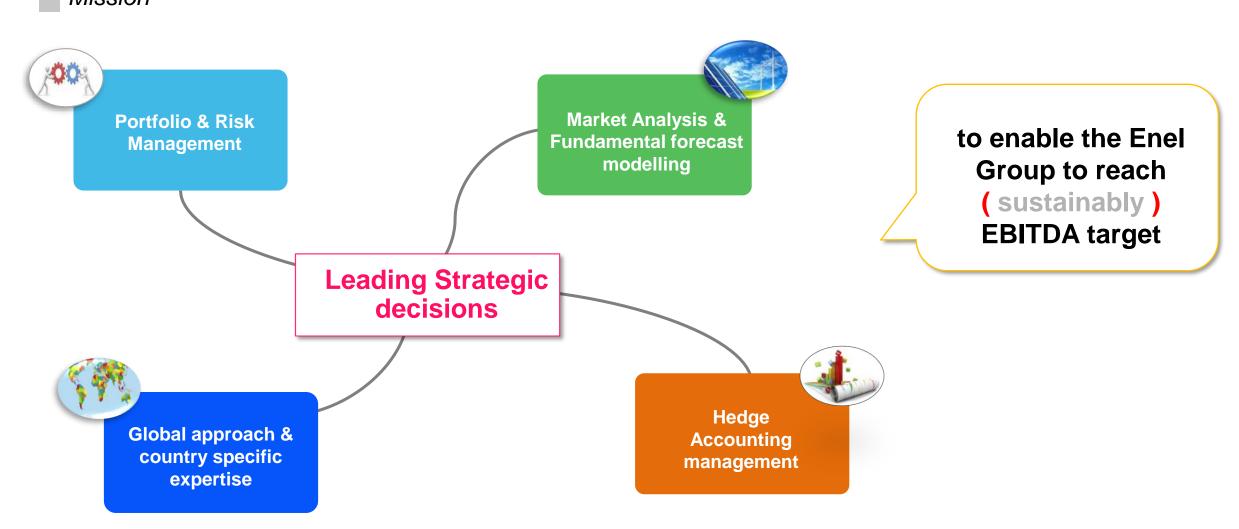


## Global Portfolio & Risk Management

## enel

## **Global Portfolio & Risk Management** *Mission*





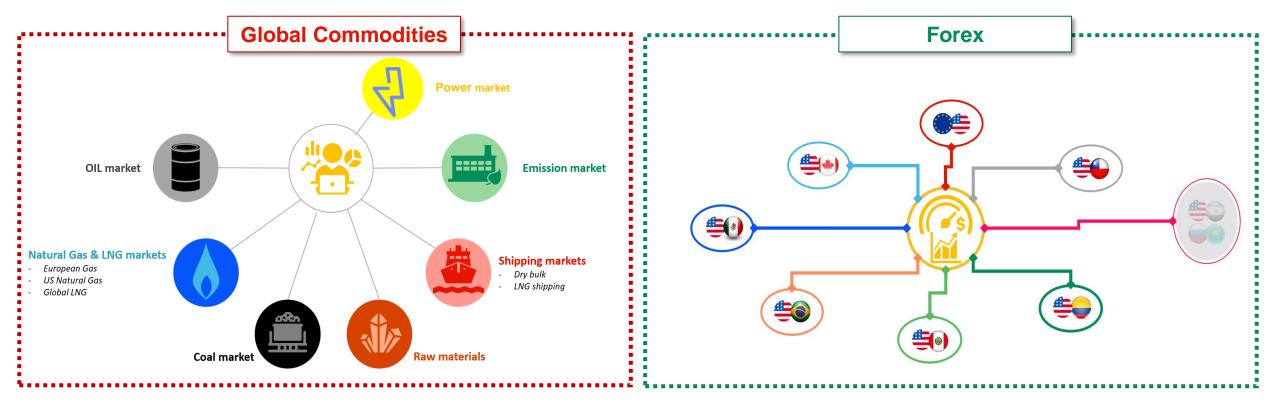
## **Global Market Strategy**

Market analysis



#### **Market Analysis**

Fundamental market model
News monitoring
Historical series



## **Energy Risk & Portfolio Management**

**Process** 

In line with Risk Limits



**Portfolio Analysis** 

Risk Exposure Market Analysis Hedging Strategy & Execution

- ☐ Physical and commercial asset analysis
- Identification of constraints and flexibility

Physical Risk

- □ Analyze variables that have impacts on margin
- □ Probabilistic simulation of their evolution

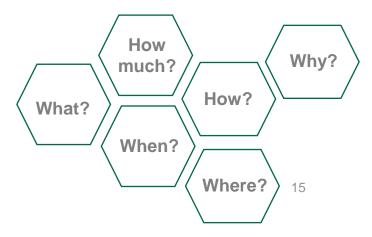
Financial Risk

- □ Analysis of the fundamentals and prices of "exposed" variables
- ☐ Forecasting possible future evolution

Market View

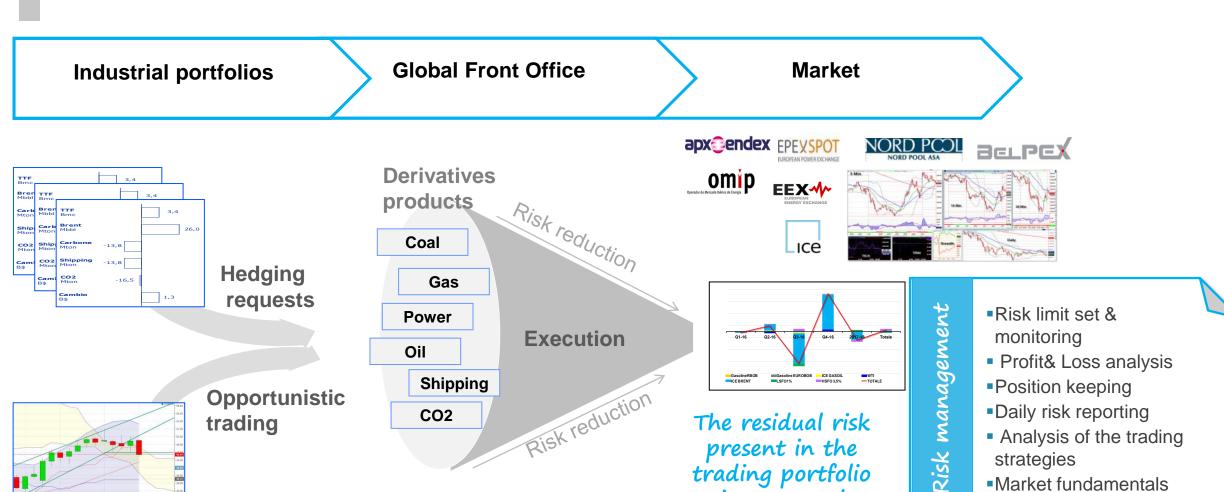


Define market actions to mitigate portfolio risk and maximize margins



## **Trading portfolio Risk Management**





is measured,

analysed and monitored by GP&RM and price drivers

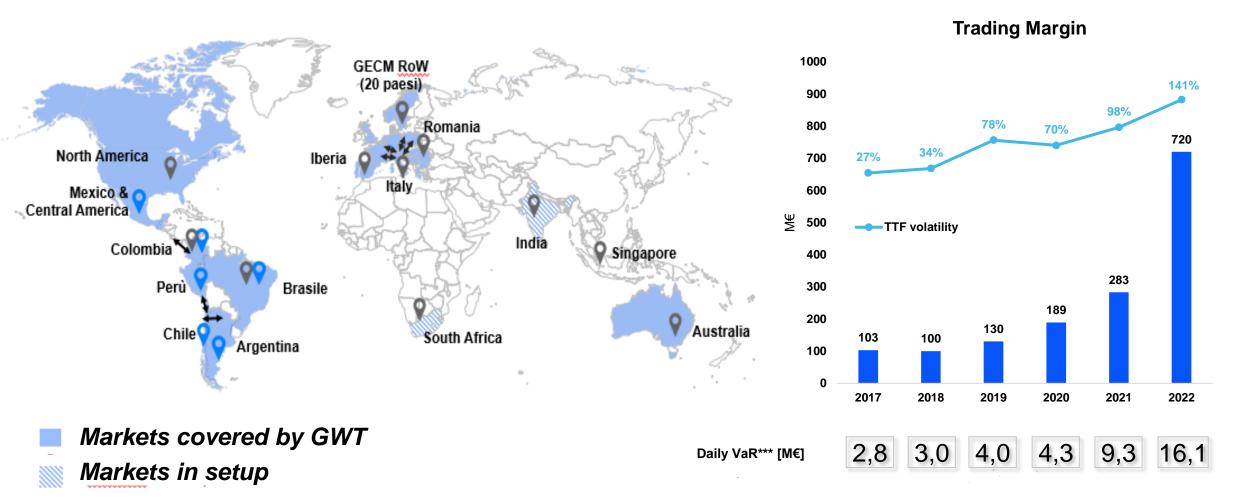
## Focus on Enel Global Wholesale & Trading https://www.youtube.com/watch?v=Dg1uDSunkqo



## **Global Wholesale & Trading**







### A first introduction



## what is our job?

basically Selling and Buying

## sell&buy what?





## our assets

110 people + a couple of PCs





yes, but why?

to pocket M€ of P&L

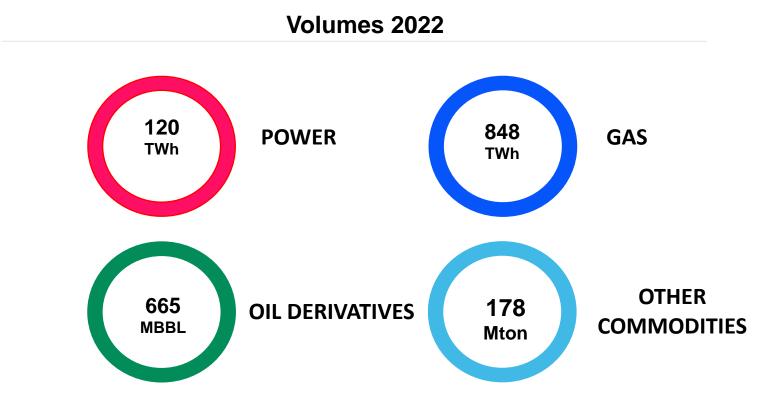
to enable the Group to reach EBITDA target

## **Global Wholesale & Trading**



Volumes e Margins

Global Wholesale & Trading strong presence on all commodity markets. Increasing Margins in contrast with sector trend and driving growth mainly due to new projects/markets.



## **Global Wholesale & Trading**

**Trading Platform** 



Power

Gas

*		Ⅲ Italy Baseload* × +							■ Germany Baseload* × +						
	Qty	Bid	Ask	Qty	Last		Volume	Change	Qty	Bid	Ask	Qty	Last	Volume	Change
Thu 17/02/22					190,50	•	800						72,00	4.859	-8,000
Fri 18/02/22	25	185,00	210,00	25					25	116,25	117,00	25	116,00	1.066	1,000
WkEnd 19-20	25	173,00	190,00	10	178,75	٠	25	-4,250	25	45,00	47,00	5	45,25 🛨	2.277	-1,750
Wk08-22	25	182,00			190,50		85	0,500	25	122,55		25	122,50	2.809	-6,500
Wk09-22	5	183,25	201,00	25					5	138,25	140,50	5	139,50 🔹	740	-2,500
Маг-22	2*	189,20			191,00		311	1,000	3*		153,50	5	153,00 +	2.046	5,000
Арг-22	1	182,45	185,00	2	184,00	ŧ	39	-1,600	1	160,50	161,50	1	160,45	467	4,950
Q222	1	178,75	180,20		178,00		127	-0,250	3		161,95	1	161,00 +	1.045	1,000
Q322	5	183,50			182,50		45	1,750				1	169,00	592	2,250
Q422	5	188,75	189,50	3	189,00	ŧ	82	-2,750	1	180,00	181,00	_ 1	180,00 🔸	1.641	-0,650
2023	1	144,80			144,80		48	-3,450		137,00	137,35	2	137,00	730	-0,500
2024	1	111,00	112,35		112,00		9	-2,850					104,00	182	-1,500
2025	1	95,75	100,50	5	98,50		7	-1,000				1	93,20 🛨	93	-0,300
2026	1				93,50		5	-1,950					90,50	2	-1,500
2027	1	85,00	98,50	- 1							90,50	2			
2028	1	85,00	100,00	1											
*	■ PSV*						× +	TTF Hi Cal 51.6*					× +		
	Qty	Bid	Ask	Qty	Last		Volume	Change	Qty	Bid	Ask	Qty	Last	Volume	Change
WD	3	73,500		114	74,000	•	2.235	-9,890		69,300	70,050	90	69,400	16.925	3,4250
DA	10	72,300	72,300	100	71,800	ŧ	7.790	0,500	100	70,050	70,000	10	70,000	117.839	4,0500
Feb-22 BOM			72,945	10	71,500	٠	175	0,500	30*	70,100	70,945	10	70,450	2.185	2,6000
Маг-22	15	72,230	72,475		71,775		565	1,450		70,555	70,700	5	70,695	51.707	2,198
Арг-22	10	71,505	71,850	5					15	69,755	69,900	5	69,945 🔷	28.595	2,550
Q222	10	70,900	71,053	10	69,600		20	1,650	10	69,475	69,453	10	68,945	3.305	2,420
		70 405	70.600		69,775		30	-2,850		69,000	68,978	10	68,520 🔻	2.265	2,605
Q322	10	70,425	70,020	0	09,775								00.400	2.257	2,500
Q322	_	70,425 71,450		5					5	69,825	69,880	- 5	69,400		
	1		72,375	5		•	45	2,050	_	69,825 69,236		$\overline{}$	69,400	4.359	3,12
Q322 Q422	1 10	71,450	<b>72,375</b> 70,788	5 10		• •	45 50		10		69,110	5			3,125 2,395
Q322 Q422 Sum 22	1 10 5	71,450 70,599	<b>72,375</b> 70,788 71,550	5 10 5	70,025	* *		1,450	10	69,236 69,439	69,110	5 5	69,150 🍨	4.359	2,39
Q322 Q422 Sum 22 Win 22	1 10 5	71,450 <b>70,599</b> 71,325	72,375 70,788 71,550 52,450	5 10 5	70,025 70,425 52,675	+ +	50	1,450	10	69,236 69,439	69,110 69,400	5 5 5	69,150 <b>1</b> 69,395	4.359 2.887	2,399 -0,050
Q322 Q422 Sum 22 Win 22 2023 2024	1 10 5	71,450 <b>70,599</b> 71,325 51,855	72,375 70,788 71,550 52,450	5 10 5	70,025 70,425 52,675	* *	50	1,450	10	69,236 69,439	69,110 69,400	5 5 5 5	69,150 <b>1</b> 69,395 <b>1</b> 50,650 <b>1</b>	4.359 2.887 605	2,399 -0,050 -0,800
Q322 Q422 Sum 22 Win 22 2023 2024 2025	1 10 5	71,450 <b>70,599</b> 71,325 51,855	72,375 70,788 71,550 52,450	5 10 5	70,025 70,425 52,675	* *	50	1,450	10	69,236 69,439 50,455 36,200 28,805	69,110 69,400	5 5 5 5	69,150 <b>*</b> 69,395 <b>*</b> 50,650 <b>*</b> 36,200 <b>*</b>	4.359 2.887 605 463	2,399 -0,050 -0,800 -0,500
Q322 Q422 Sum 22 Win 22 2023	1 10 5	71,450 <b>70,599</b> 71,325 51,855	72,375 70,788 71,550 52,450	5 10 5	70,025 70,425 52,675	+	50	1,450	10 10 1 10 5 5	69,236 69,439 50,455 36,200 28,805	69,110 69,400 50,750 36,395 29,000 24,800	5 5 5 5	69,150 0 69,395 0 50,650 0 36,200 0 29,000 0	4.359 2.887 605 463 157	

## Summing it all up



#### What we do

- → Manage market access for the entire Enel Group
- → Leverage on our competencies managing all energy markets(hedging strategies, investments, future scenarios)
- → Develop private network interconnections

### How we do it

- → Excellence in the service offered to the Group (products/services, pricing, timeliness, ...)
- → Focus on maximizing internal position netting

## Why we do it

- → The Group has a merchant risk: exposure to price risk
- → Huge values managed: even small efficiencies have an important impact on overall margins
- → Market access therefore needs strong and ongoing optimization: centralizing flows, operational excellence, ...



## Thank you

